VIRGINIA COMMUNITY SERVICES BOARDS ANNUAL FINANCIAL REPORT

(FOR THE FISCAL YEAR ENDING 6/30/11) AS OF JULY 1, 2011



August

JAMES W. STEWART, III COMMISSIONER

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TRANSMITTAL LETTER

We are pleased to provide the 2011 Community Services Board (CSB) Annual Financial Report that is based on FY 2011 data from audit reports and agency records. This report contains informative financial and statistical data about Virginia's 40 community services boards and is available on the Department's web page at http://www.dbhds.virginia.gov/OFRC-publications.htm

Reminders for FY 2012

We want to remind CSBs that the Code of Virginia requires audit reports to be remitted to the Auditor of Public Accounts within three months of fiscal year end (by Nov 30th of each year), §30-140 Code of Virginia.

We would also like to remind CSBs, CSB CPA firms, and CSB Contract Agencies to submit all audit reports to our office electronically via pdf files by the deadlines above. Local government CSBs do not need to email CAFRs or Single Audit Reports. Our office will download these from local government web sites. CSBs should no longer mail in hard copies of the audit reports, CAFRS, and Single Audit Reports. Finally, we request all CSBs that are not required to have a single audit to include a Schedule of Federal Awards in the audit report or present the information in the notes to the financial statements. We use the schedule for preparation of this report.

Comments and Suggestions

Please feel free to provide any comments or suggestions to our division. Does this report contain information relevant and timely to decision-making? Are there sections of this report that should be eliminated? Is there information that should be added to this report? You can send your responses to our general delivery email at obfr@dbhds.virginia.gov. For your budget and planning purposes, future editions of this report will continue to be issued in late March or early April. Thank you.

Joy Yeh, CPA, Ph.D. Assistant Commissioner and Chief Financial Officer Division of Finance and Administration

Ken Gunn, CPA, CGFM Director, Office of Budget and Financial Reporting Division of Finance and Administration

TABLE OF CONTENTS

Description	Page
Transmittal Letter	2
Table of Contents	3
General and CSB Information	
General and Contact Information	5
CSB Fiscal Officers	6
Classification of CSBs by Code	7
CSB Definitions	8
FY 2011 Audit and Financial Review Report Summaries	
Summary of Audit Opinions (FY 2002 – FY 2011)	10
Financial Reviews Planned for FY 2011 and FY 2012	10
Summary of Audit Opinions and Single Audit Report Issues	11
Operational Review – Findings	12-14
CSB Financial In formation	
Overview	16
Virginia Operating CSBs Only	
Consolidated Statement of Net Assets	17
Consolidated Statement of Revenues, Expenses, and Changes in Net Assets Notes to Consolidated Statements	18
	19-20
CSB Statements of Net Assets, and Statements of Revenues, Expenses and Changes in Net Assets	21-25
CSB Ranking- Total Assets, Total Liabilities, Total Net Assets and Total Revenue	26
CSB Ranking- State Funds, Federal Funds, Fees and Local Funds	27
CSB Ranking- Interest Income, Total Expenses and Surplus/Deficit	28
All Virginia CSBs	
CSB Revenue Summaries (4 th Quarter Reports)	29-33
Acknowledgements	
Acknowledgements	34

General	and	CCR	Inform	nation
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Wilma Finney, MBA Budget & Financial Reporting Manager, I D Training Facilities and VCBR Office of Budget and Financial Reporting (804) 786-8598 wilma.finney@dbhds.virginia.gov	CSB Assignments: Chesterfield Crossroads Danville-Pittsylvania District 19 Goochland-Powhatan Hanover Henrico	Loudoun County Rappahannock-Rapidan Region Ten Richmond BHA Rockbridge Area Southside Valley
Kevin Howard Budget & Financial Reporting Manager, MH Facilities Office of Budget and Financial Reporting (804) 786-4511 kevin.Howard@dbhds.virginia.gov	CSB Assignments: Alexandria Arlington Blue Ridge Cumberland Mountain Dickenson District 1	Fairfax-Falls Church Harrisonburg-Rockingham Mount Rogers New River Valley Piedmont Regional Rappahannock Area
Karen Ivey Financial Reporting & Compliance Manager Office of Budget and Financial Reporting (757) 253-5306 karen.ivey@dbhds.virginia.gov	CSB Assignments: Alleghany Highlands Central Virginia Chesapeake Colonial Eastern Shore Hampton-NN Highlands	Middle Peninsula-Northern Neck Norfolk Northwestern Portsmouth Prince William Virginia Beach Western Tidewater

CSB FISCAL OFFICERS

CSD F1	SCAL OFFICERS	
CSB	Name	
Alexandria	Jim Fleming	
Alleghany	Patty Flanagan	
Arlington	Michael Peter	
Blue Ridge	Marlene Bryant	
Central Va	Andre McDaniel	
Chesapeake	Lisa Vanlandingham	
Chesterfield	Gary Southard	
Colonial	Keith German	
Crossroads	Connie Delong	
Cumberland Mt.	Robby Adams	
Danville	Mary Beth Clement	
Dickenson	Harold Scott	
District 19	Lisa Clark	
Eastern Shore	Lynier Linton	
Fairfax	William (Bill) Belcher	
Goochland	Allison Hunter	
Hampton	Chuck Young	
Hanover	Peter Getts	
Harrisonburg	Karla Carickhoff	
Henrico	Marty Shephard	
Highlands	Kathy Simpson	
Loudoun	Beth Shockley	
Middle Peninsula	Yvonne Wingrove	
Mt Rogers	Patty Musser	
New River Valley	Deborah Whitten-Williams	
Norfolk	Mark Moser	
Northwestern	David Toth	
Piedmont	Caroline Pilson	
PD 1	Donna Stanley	
Portsmouth	Jackie Scales	
Prince William	Ken Hopkins	
Rappahannock Area	Bob Nuzum	
Rappahannock Rapidan	Anna McFalls	
Region Ten	Caruso Brown	
Richmond	Ed Dalton	
Rockbridge	Mary Decourcy	
Southside	Jane Rice	
Valley	Donna Conner (Acting)	
VA Beach	Helen Wen	
Western Tidewater	Andrew Jurewicz	

CLASSIFICATION OF CSBs BY CODE

The following classification of CSBs is based on Chapters 5 and 6 of Title 37.2 of the *Code of Virginia*. The source of this information is the DBHDS Office of Community Contracting.

Name of CSB	Туре	Name of CSB	Туре
1. Alexandria ¹	Admin. Policy	22. Loudoun County ¹	Admin Policy
2. Alleghany Highlands	Operating	23. Middle Peninsula-Northern	
3. Arlington ¹	Admin. Policy	Neck	Operating
4. Blue Ridge	Operating	24. Mount Rogers	Operating
5. Central Virginia	Operating	25. New River Valley	Operating
6. Chesapeake ¹	Admin. Policy	26. Norfolk	Operating
7. Chesterfield ¹	Admin. Policy	27. Northwestern	Operating
8. Colonial	Operating	28. Piedmont	Operating
9. Crossroads	Operating	29. Planning District One	Operating
10. Cumberland Mountain	Operating	30. Portsmouth ¹	LG Dept. ²
11. Danville-Pittsylvania	Operating	31. Prince William County	Admin. Policy
12. Dickenson County	Operating	32. Rappahannock Area	Operating
13. District 19	Operating	33. Rappahannock-Rapidan	Operating
14. Eastern Shore	Operating	34. Region Ten	Operating
15. Fairfax-Falls Church	Admin. Policy	35. Richmond	BHA ³
16. Goochland-Powhatan	Operating	36. Rockbridge Area	Operating
17. Hampton-Newport News	Operating	37. Southside	Operating
18. Hanover County ¹	Admin. Policy	38. Valley	Operating
19. Harrisonburg-Rockingham	Operating	39. Virginia Beach ¹	Admin. Policy
20. Henrico Area ¹	Admin. Policy	40. Western Tidewater	Operating
21. Highlands	Operating		

¹Actual city or county government department (8 CSBs and 1 LGD)

Number of operating CSBs: 28 Number of local government departments: 1
Number of administrative policy CSBs: 10 Number of behavioral health authorities: 1

² The only local government department with a policy-advisory CSB

³ The only behavioral health authority (BHA), established pursuant to Chapter 6 of Title 37.2 of the *Code of Virginia*; functions like an operating CSB.

CSB DEFINITIONS

Administrative-

Policy CSBs

The CSB does not employ its own staff. The CSB's Executive Director is hired by local government with the Board's participation. Services are provided by city or county employees or through contracts with other providers. Powers and duties are enumerated in Sections 37.2-504.A and 37.2-505 of the *Code of Virginia*.

Operating CSBs

The CSB employs its own staff and provides services directly or through contracts with other providers. The Board hires its Executive Director. The CSB is not a city or county government department. Powers and duties are enumerated in Sections 37.2-504A and 37.3-505 of the *Code of Virginia*.

Policy-Advisory CSB

The CSB has no operational powers or duties; it is an advisory board to a local government department that provides services directly or through contracts with other providers. Duties of the policy-advisory CSB are enumerated in Section 37.2-504.B of the *Code of Virginia*. Powers and duties of the local department are enumerated in Section 37.2-504.A and 37.2-505 of the *Code of Virginia*.

Behavioral Health Authority (BHA)

BHA is the local agency, established by a city or county in accordance with provisions of Chapter 6 of Title 37.2 of the *Code of Virginia*, that provides services (directly or through contracts), in the locality it serves. The BHA employs its own staff and hires its chief executive officer. Powers and duties are enumerated in Sections 37.2-605 of the *Code of Virginia*. BHAs (currently only Richmond) will be included with Operating CSB information presented in this report.

FY2011 Audit and Financial Review Report Summaries

SUMMARY OF CSB AUDIT OPINIONS FYE 2002 – FYE 2011

OPERATING CSBs:

Fiscal Years End-	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011
ing*										
Type of Audit										
Opinion										
Unqualified	29	29	29	29	28	29	29	29	29	29
Qualified	0	0	0	0	0	0	0	0	0	0
Disclaimer	0	0	0	0	1	0	0	0	0	0

^{*}Does not include: Administrative Policy CSBs (10) and Local Govt. Departments (1).

CSB JOINT FINANCIAL REVIEWS PLANNED FOR FY 2011 and FY 2012

The following CSBs are included in the joint review plan for the Office of Internal Audit for the fiscal years ending June 30, 2011 and June 30, 2012. Many or most of these reviews have not yet been scheduled with CSBs.

Reviewed in 2011

Crossroads	Eastern Shore
Dickenson	Goochland/Powhatan

Scheduled for review in 2012

TBA-CSB	Valley
District 19	Southside

Follow-up reviews in 2011

Central Virginia	Northwestern
New River Valley	Region Ten

Scheduled for follow-up in 2012

Crossroads	Goochland/Powhatan
Dickenson	Richmond BHA
Eastern Shore	Norfolk

SUMMARY OF AUDIT OPINIONS AND DESK REVIEW FINDINGS

Introduction

This section presents the types of audit opinions rendered for the last nine fiscal years (FY 02 to FY 11) for CSBs and CSB Contract Agencies. A summary of single audit report issues for FY 11 is also presented.

FY 11 Audit Opinions

The following table summarizes audit opinions for the fiscal year ending June 30, 2011.

Type of Audit Opinion	CSBs Receiving Audits	CSBs Audited with Local Govt.*	Contract Agencies*
Unqualified	100% (29)	100% (11)	100% (0)
Qualified	0	0	0

Summary: FY 11 Single Audit Report Issues The following table summarizes single audit report issues for the fiscal year ending June 30, 2011.

	Number of Issues		
Description of Single Audit Issues	CSB	Govt. CAFR*	Contract Agencies
Internal Control Over Financial Reporting			
Significant Deficiencies Identified	1		
Significant Deficiencies Determined to be Material Weaknesses	5		
Internal Control Over Major Programs			
Significant Deficiencies Identified	0		
State Findings and Questioned Costs	0		
Totals	6	0	0

^{*}Eleven (11) CSBs did not obtain separate audits. They were included as part of the local jurisdiction's CAFR. Nineteen CSBs submitted late reports.

NOTE: The majority of CSBs submitted their audit reports electronically in PDF format to the Office of Budget and Financial Reporting. WE ENCOURAGE ALL CSBs TO SUBMIT THEIR AUDIT REPORTS ELECTRONICALLY TO OUR E-MAILBOX ADDRESS: https://doi.org/10.1007/job/edbhds.virginia.gov

OPERATIONAL REVIEW – FINDINGS

The following is a summary of common findings from DBHDS Operational Reviews of CSBs conducted during the past several fiscal years.

FISCAL:

Accounts Payable

- Policies and procedures should be indicative of processes in place
- Invoices should be approved per policy.
- There should be a Purchase Order process in place to pre-approve orders.
- All expenditures should be coded to indicate the funding source.
- Percentages for allocated expenses should be reviewed annually.
- Invoices should be stamped paid once they have been processed.

Accounts Receivable

- Debt that is deemed uncollectible should be written off.
- Proper approval should be documented for account write-offs and the aging schedule.
- Consider using the Commonwealth's Debt-Setoff program.
- Bills should be based on the service provided.
- Reconcile revenue received to billing reports
- Review the A/R Aging Report for accounts over 90 days past due.

Account Reconciliation

- Outstanding checks over 1 year old should be voided.
 - Due diligence process
 - Void the checks
- All bank accounts should be reconciled and the reconciliations approved.

Cashiering/Petty Cash

- Policy and procedures over Petty Cash transactions should be specific as to what can be spent with those funds.
- Expenditures should be made in accordance with policy.
- Reconciliations and Expense logs should be submitted when getting reimbursements.
- The list of Petty Cash/Cash Collection sites should tie to the balance sheet.
- Unannounced petty cash counts should be conducted

Cash Management

- Ensure outstanding checks over 180 days old are voided.
- Ensure that sales taxes are not paid on CSB invoices.
- Prepare an investment policy to guide cash and investment actions.
- Prepare unclaimed property policies and procedures.
- Reconcile all accounts
- All account reconciliations should be approved

Client Funds

- Develop policies and procedures for client funds.
- Develop training for group home staff concerning client funds.

- Establish and/or increase the frequency of client fund audits.
- Reconcile client fund bank statements on a timely basis.
- Use food cost metrics to track food used at each group home and investigate significant variances.

Federal Expenses

- Expenses for block grants should be recorded in their own funds / cost centers or reporting units.
- The expenses from Federal Block Grants should be in the funds / cost centers or reporting units that the block grant revenue is recorded in.

Financial Reporting

- All financial reports should have a documented review.
- All journal entries should have a documented review.
- Fiscal Staff should prepare the Annual Financial Statements and submit those statements to the external auditors for their audit.
- Audited financial statements should be submitted to the APA and DBHDS by November 30th in accordance with the performance contract with the Department.

Fixed Assets

- Location of the fixed asset should be noted on the Fixed Asset list.
- Assets should be listed separately on the Fixed Asset list.
- CSBs should ensure that assets that are disposed of are removed from their fixed asset lists and that only assets that are actually in working order are listed on the Fixed Asset list.

Information System Security

- Access to the CSB network should be properly approved.
- Access should be deleted timely once an employee has terminated employment.

Internal Control-General

- Consider using EDI for receipts and payments to bring about possible cost savings.
- Create financial metrics and have them approved by Senior Management. These could include: number of invoices processed each month, number of checks issued each month, number of purchase orders issued each month, accounts receivable aging and changes from the prior month, accounts receivable unapplied cash from last billing, monthly group home food costs per client per group home, and some human resource and payroll metrics.
- CSBs should ensure that processes are in place to review and approve payroll each pay cycle.
- CSBs should establish a fraud reporting policy to determine actions that will be taken if Fraud is detected.
- CSBs should strive to maintain proper segregation of duties in all processes.
- CSBs should try to integrate their financial systems wherever possible.
- Proactively track drug administration and investigate instances where individuals do not receive their medications.
- Update policies and procedures on an annual basis. Ensure that they are indicative of processes actually in place.

Inventory of Personal Items

- The withdrawal of funds from CSB managed resident accounts should be approved.
- Items purchased by individuals residing in CSB residencies should be logged.

Payroll

- All payroll change forms should be approved.
- Ensure that payroll is being certified by someone other than the person keying/processing the payroll.
- Individuals who have terminated employment should be removed from payroll timely.

Procurement

- A contract administrator should be designated for each contract.
- Contracts should be signed by the Board staff and the contractor.
- An annual evaluation should be done of the vendor's performance by the contract administrator.

Human Resources:

- There should be a clear definition for salary actions.
- Ensure policies and procedures are being updated periodically and include all HR processes.
- Staff members should receive the training necessary to complete their jobs.
- Personnel and Recruitment files should be purged of criminal histories after the recruitment is completed.
- Employee references should be kept in the recruitment files.

Program Services:

Review of MH and SA Programs

- Policies and Procedures should be updated on a regular basis
- Ensure that there are policies and procedures for all services provided, specifically:
 - Services and referrals for women and their children, IV Drug Users, HIV & TB education and treatment.
 - Wait List management for priority populations
 - Pregnant women and IV Drug users
- Policies should ensure that services for pregnant and parenting women and their children meet the SAPT BG requirements (outlined in the Performance Contract)
- Ensure that all services being provided are also adequately publicized.
- CSBs must inform hospitals of the SA services being provided at the CSB.
- ISPs should be specific to the individual receiving services
- Payroll costs should only be charged to the applicable Cost Centers
- Costs related to services provided from SAPT BG and set asides should be charged to the applicable Cost Centers

Requesting a Operations Review

CSBs may request an operations review by contacting, Ken Gunn, Director, DBHDS Office of Budget and Financial Reporting, at (804) 786-1555 - ken.gunn@dbhds.virginia.gov, or by contacting Randy Sherrod, Director of Internal Audit, DBHDS Office of Internal Audit, at 804-786-5839 - randy.sherrod@dbhds.virginia.gov

CSB Financial Information

CSB FINANCIAL INFORMATION

Overview

The following financial information related to FY 2011 for CSBs is included in this section:

CSB Financial Information From Audit Reports (Operating CSBs)

- Consolidated Statement of Net Assets
 - o This presents a summary of net assets for all operating CSBs
- Consolidated Statement of Revenues, Expenses, and Changes in Net Assets
 - This presents a summary of revenues, expenses, and changes in net assets for all operating CSBs
- CSB Statement of Net Assets, Revenues, Expenses, and Changes in Net Assets
 - This section summarizes the financial statements for individual operating CSBs
- CSB Rankings (Assets, Liabilities, Net Assets, Revenues, State Funds, Federal Funds, Fees, Local Funds, Interest Income, Expenses, and Excess of Revenues over Expenses)
 - This section ranks each operating CSB in terms of size of the various financial statement categories above

CSB 4TH **Quarter Report Revenues (All CSBs)**

- FY 2011 CSB Revenue Summary
 - This section presents individual CSBs (alphabetically) in terms of revenues on the 4th quarter reports and includes the distribution by disability.

Need Other Analyses?

Please do not hesitate to request any other analysis or rankings you would like to see.

- DBHDS can provide CSBs with Excel files for further analysis
- DBHDS can add new rankings and analysis to the FY 2012 report
- Let us know by emailing or calling: <u>obfr@dbhds.virginia.gov</u> or (804) 786-5025.

Virginia Operating Community Services Boards Consolidation of Operating Boards Only For the Fiscal Year Ended June 30, 2011 With Comparative Figures for 2010

Statement of Net Assets	<u>2011</u>	<u>2010</u>
Assets		
Current Assets Cash and Cash Equivalents Investments Cash Held in Trust for Clients Client Accounts Receivable (Net of Allowance) Inventories	\$ 137,231,524 \$ 4,766,119 2,034,509 47,050,505 1,467,845	4,843,735 1,063,065 47,819,350 874,323
Prepaid Expenses Other Current Assets	2,901,503 4,231,770	3,125,977 3,924,314
Total Current Assets	 199,683,775	192,283,823
Fixed Assets Property and Equipment (Net of Acc. Depreciation)	210,171,321	207,448,553
Total Assets	 409,855,096	399,732,376
Liabilities and Net Assets Current Liabilities		
Accounts Payable and Accrued Expenses Current Portion of Long Term Notes Payable Current Portion of Compensated Absences Deferred Revenues Cash Held in Custody for Others	25,814,218 9,007,076 8,813,329 6,753,685 4,534,727	22,896,123 11,030,308 7,142,952 7,797,630 3,225,065
Other Current Liabilities Total Current Liabilities	3,829,126 58,752,161	3,789,957 55,882,035
Long Term Liabilities Compensated Absences Postemployment Benefits Liability Notes Payable Total Long Term Liabilities	25,371,041 2,262,739 82,561,165 110,194,945	10,853,449 1,256,592 96,871,869 108,981,910
Total Liabilities	 168,947,106	164,863,945
Net Assets Investment in Fixed Assets (Net of Related Debt) Unrestricted Balance Restricted Balance Total Net Assets	105,595,936 131,014,877 4,297,177 240,907,990	106,535,319 124,343,339 3,989,773 234,868,431
Total Liabilities and Net Assets	\$ 409,855,096 \$	399,732,376

Virginia Operating Community Services Boards Consolidation of Operating Boards Only For the Fiscal Year Ended June 30, 2011 With Comparative Figures for 2010

Revenues, Expenses and Changes in Net Assets	<u>2011</u>	<u>2010</u>
Revenues:		
Net Client Service Revenue	\$ 348,805,784	\$ 341,220,159
State Appropriations	156,898,117	153,473,704
Federal Appropriations	44,103,385	45,484,505
Local Government Appropriations	24,745,406	25,246,534
Other Revenues	 37,830,684	24,918,057
Total Revenues	612,383,376	590,342,959
Expenses:		
Personal Services Expenses	418,813,595	410,878,341
Nonpersonal Services Expenses	172,662,558	156,063,578
Depreciation Expense	13,574,297	13,153,801
Total Expenses	605,050,450	580,095,720
Nonoperating Income		
Interest Income	862,863	894,062
Contributed Capital	339,762	1,716,514
Unrealized Gains (Losses)	420,537	868,918
Total Nonoperating Income	1,623,162	3,479,494
Excess (Deficiency) of Revenues Over Expenses	 8,956,088	13,726,733
Beginning Net Assets	234,868,421	220,761,100
Prior Period Net Asset Adjustments (Note 2)	(2,916,519)	380,598
Net Assets at End of Year	\$ 240,907,990	\$ 234,868,431

Virginia Operating Community Services Boards Consolidation of Operating Boards Only For the Fiscal Year Ended June 30, 2011

Note 1: The Reporting Entity

The consolidated financial report presented includes only those boards designated as operating boards by the Code of Virginia. Operating community services boards provide services through their own staffs or via contract with other providers. Services are not provided by local government departments. The community services boards included in this report are as follows:

Alleghany Highlands Mount Rogers
Blue Ridge New River Valley

Central VirginiaNorfolkColonialNorthwesternCrossroadsPiedmontCumberland MountainDistrict 1

Danville-Pittsylvania Rappahannock Area
Dickenson County Rappahannock-Rapidan

District 19 Region Ten

Eastern Shore Richmond Behavioral Health

Goochland-Powhatan Rockbridge Area

Hampton-Newport News Southside Harrisonburg-Rockingham Valley

Highlands Western Tidewater

Middle Peninsula-Northern Neck

The information included in this report is based upon audited GAAP basis financial statements of the operating boards noted above for the fiscal year ended June 30, 2011.

All of the CSBs above received unqualified audit opinions regarding their GAAP basis financial statements.

Note 2: Prior Period Net Asset Adjustment

Prior period net asset adjustments consist of the following items:

Asset Valuation Due to Interest Swap Transaction (Hampton-NN)	\$2,230,303
Adjustment for Carryover Revenues (New River Valley)	726,490
Adjustment for Improper Prior Period Reporting of Capitalized	
Items, Compensated Absences and Deferred Revenue (Richmond)	(48,619)
Adjustment for Uncollectible Receivable in FY 2010	250,273
Adjustment for Prior Year Capitalization Error	(241,928)
Total Restatement of Prior Year Net Assets	\$2,916,519

Note 3: Community Services Boards Excluded from This Report

Because some community services boards are audited as part of the single locality that they serve, financial information is not available for these boards in the form of individual financial statements in accordance with generally accepted accounting principles (GAAP). The financial information of these boards is included and consolidated within the financial statements of the locality being served. Community services boards fitting this criteria are as follows and *are not* included in these financial statements:

Alexandria Community Services Board
Arlington Community Services Board
Fairfax-Falls Church Community Services Board
Loudoun County Community Services Board
Prince William County Community Services Board
Hanover County Community Services Board
Henrico Area Mental Health and Retardation Services
Chesterfield Community Services Board
Chesapeake Community Services Board
Virginia Beach Community Services Board
Portsmouth Behavioral Health Authority

	Alleghany	Blue Ridge	Central	Colonial	Crossroads	Cumberland
Balance Sheet:	Highlands		<u>Virginia</u>			Mountain
Assets Current Assets						
Cash and Cash Equivalents	\$ 1,206,618	\$ 4,350,375	\$ 4,839,439	\$ 3,614,032	\$ 9,041,054	\$ 3,131,431
Investments	-	-	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	-	-	-
Internally Designated Assets	4,800	-	-	-	-	-
Inventories Prepaid Expenses	24,583	342,253	105,892	16,457	48,038	187
Client Accounts Receivable	415,783	1,250,473	3,074,348	406,742	1,000,546	1,831,906
Other Current Assets	7,129	5,671	524,406	55,538	29,352	783,263
Cash Held in Trust for Clients Total Current Assets	10,833 1,669,746	277,298 6,226,070	56,992 8,601,077	4,092,769	53,617 10,172,607	- 5,746,787
Total Current Assets	1,009,740	0,220,070	0,001,077	4,092,769	10,172,607	5,740,767
Fixed Assets						
Property Plant and Equipment	2,856,948	18,818,858	6,029,552	5,328,052	5,418,195	2,935,294
Total Assets	4,526,694	25,044,928	14,630,629	9,420,821	15,590,802	8,682,081
Liabilities and Net Assets						
Current Liabilities Accounts Payable and Accrued Expenses	87,092	2,296,474	1,261,092	696,440	788,416	550,837
Current LT Notes Payable	-	402,544	2,032,112	163,229	399,595	40,803
Current Compensated Absences	176,130	-	-	388,922	145,641	196,390
Deferred Revenues Other Current Liabilities	249,639	1,190,279	334,804	326,593	-	-
Cash Held in Custody of Others	10,833	47,625 38,092	56,992	395,996 -	227,142 53,617	74,577
Total Current Liabilities	523,694	3,975,014	3,685,000	1,971,180	1,614,411	862,607
T						
Long Term Liabilities Compensated Absences	75,485	_	_	646,382	255,637	1,339,636
Postemployment Benefits	70,100	51,500		480,652	-	1,000,000
Notes Payable	-	9,457,450	3,212,263	1,782,280	388,079	745,651
Total Long Term Liabilities	75,485	9,508,950	3,212,263	2,909,314	643,716	2,085,287
Total Liabilities	599,179	13,483,964	6,897,263	4,880,494	2,258,127	2,947,894
Net Assets						
Investment in Fixed Assets	2,856,948	8,958,864	2,584,614	3,382,543	4,630,521	-
Unrestricted Balance	1,070,567	2,602,100	5,148,752	1,157,784	8,702,154	5,734,187
Restricted Balance Total Net Assets	3,927,515	11,560,964	7,733,366	4,540,327	13,332,675	5,734,187
Total Liabilities and Net Assets	4,526,694	, ,		, ,		
	4,526,694	25,044,928	14,630,629	9,420,821	15,590,802	8,682,081
Revenues Expenses and Changes in Net Assets						
Revenues:						
Net Client Service Revenue	4,716,118	13,721,981	28,979,693	4,729,102	12,379,235	15,151,979
State Appropriations Federal Appropriations	1,550,145 370,313	9,564,788 2,510,253	6,116,100 2,091,861	5,007,225 753,985	1,951,987 646,734	4,927,203 1,150,449
Local Appropriations	90,413	758,133	837,517	1,969,433	341,238	148,300
Other Revenue	25,142	909,460	97,681	817,945	845,948	1,066,930
Total Revenues	6,752,131	27,464,615	38,122,852	13,277,690	16,165,142	22,444,861
Expenses:						
Personal Service Expense	5,311,984	18,700,165	29,954,696	10,135,809	12,373,129	17,043,313
Nonpersonal Service Expense	1,274,096	7,255,555	7,091,456	3,035,919	2,533,695	5,773,139
Depreciation Expense Total Expenses	224,465 6,810,545	868,916 26,824,636	453,145 37,499,297	261,063 13,432,791	525,777 15,432,601	428,894 23,245,346
Total Experies	0,010,045	20,024,030	51,733,231	13,732,731	10,732,001	20,240,040
Nonoperating Income						
Interest Income	33,277	3,655	6,368	7,247	18,051	29,182
Contributed Capital Unrealized Gains	(364)]	7,000	_	996	
Total Nonoperating Income	32,913	3,655	13,368	7,247	19,047	29,182
Excess Revenue Over Expenses	(25,501)	643,634	636,923	(147,854)	751,588	(771,303)
Beginning Net Assets	3,953,016	10,917,330	7,096,443	4,688,181	12,581,087	6,505,490
Net Assets at June 30, 2011	\$ 3,927,515	\$ 11,560,964	\$ 7,733,366	\$ 4,540,327	\$ 13,332,675	\$ 5,734,187

Total Assets		Danville	Dickenson	District 19	Eastern	Goochland	Hampton
Commit Assets Commit Closh Equivalents S 6,976,307 \$ 2,010,661 \$ 3,545,837 \$ 2,400,262 \$ 699,893 \$ 2,740,326	Delever Oliver	Pittsylvania	County		Shore	Powhatan	Newport News
Current Assest	Balance Sheet:						
Cash and Clash Equivalents	Assets						
Investments Internally Designated Assets							
Internation Designated Assets	·	\$ 6,976,307	\$ 2,010,661	\$ 3,545,837	\$ 2,499,282	\$ 599,893	\$ 2,749,326
Inventories Centre Accounts Receivable 117,046 1123,322 123,476 715,660 675,720 172,886 129,202 14,137 173,866 173,203 173,206		-			-		-
Prepart Expenses	, ,	-				-	-
Client Accounts Receivable		117 046		148 775	25 615	129 202	- 1 <u>4</u> 137
Cher Current Last Colleges 40,964 84,421 514,499 1,1			123,478	· '	,	· · · · · · · · · · · · · · · · · · ·	
Total Current Assets		' '	-		· ·	-	
Property Plant and Equipment 3,844,061 599,474 1,274,267 3,246,110 1,543,670 33,760,190 Total Assets	Cash Held in Trust for Clients			1,739			-
Property Plant and Equipment 3,844,051 599,474 1,274,267 3,246,119 1,543,670 33,760,190 Total Assets	Total Current Assets	8,347,712	2,134,139	4,496,432	3,715,116	903,180	12,172,228
Property Plant and Equipment 3,844,051 599,474 1,274,267 3,246,119 1,543,670 33,760,190 Total Assets	Fixed Assets						
Total Assets		3 844 051	599 474	1 274 267	3 246 119	1 543 670	33 760 190
Liabilities and Net Assets Current Liabilities Current Compensated Absences Current Liabilities	Troporty Flant and Equipment	0,011,001	000,111	1,211,201	0,210,110	1,010,010	00,100,100
Current Liabilities	Total Assets	12,191,763	2,733,613	5,770,699	6,961,235	2,446,850	45,932,418
Accounts Payable and Accrued Expenses Current LT Notes Payable Current LT Notes Payable Current LT Notes Payable Current Compensated Absences 1							
Current LT Notes Payable		255.51					
Current Compensated Absences		929,216	19,927	460,631	· ·	· · · · · · · · · · · · · · · · · · ·	, ,
Deferred Revenues		-	221 452	91 240	,	· · · · · · · · · · · · · · · · · · ·	, -,
Chef Current Liabilities		1 108 724	221,452	01,340	· ·	· · · · · · · · · · · · · · · · · · ·	
Total Current Liabilities		- 1,100,121		_	00,000	-	
Long Term Liabilities Revenues Revenue Revenues	Cash Held in Custody of Others	63,329		1,739		1,004	· · · -
Compensated Absences 823,567 732,058 670,629 209,669 7-	Total Current Liabilities	2,101,269	241,379	543,710	651,630	139,156	9,045,182
Compensated Absences 823,567 732,058 670,629 209,669 7-							
Postemployment Benefits Notes Payable -	•	000 567		722.050	670,600	200.960	
Notes Payable			-		,	209,869	-
Total Long Term Liabilities		-		-	· ·	1.104.421	22.667.221
Net Assets Investment in Fixed Assets 3,871,830 599,474 1,274,267 1,988,433 350,573 7,783,358 Unrestricted Balance 4,928,655 1,892,760 3,112,664 2,449,512 636,548 6,339,434 Restricted Balance 26,734 - - 6,283 97,223,00 Total Net Assets 8,828,219 2,492,234 4,386,931 4,437,945 993,404 14,220,015 Total Liabilities and Net Assets 12,191,763 \$ 2,733,613 5,770,699 6,961,235 2,446,850 45,932,418 Revenues: Net Client Service Revenue 7,928,181 \$ 1,361,608 8,132,971 \$ 5,750,773 1,864,341 33,347,355 State Appropriations 6,320,730 1,275,354 6,146,690 2,089,258 2,095,471 16,850,114 Federal Appropriations 1,533,167 349,051 1,960,379 744,581 416,621 3,022,702 Local Appropriations 1,533,167 349,051 1,960,379 744,581 416,621 3,022,702 1,127,448 192,850 515		1,262,275	-	840,058			
Net Assets Investment in Fixed Assets 3,871,830 599,474 1,274,267 1,988,433 350,573 7,783,358 Unrestricted Balance 4,928,655 1,892,760 3,112,664 2,449,512 636,548 6,339,434 Restricted Balance 26,734 - - 6,283 97,223,00 Total Net Assets 8,828,219 2,492,234 4,386,931 4,437,945 993,404 14,220,015 Total Liabilities and Net Assets 12,191,763 \$ 2,733,613 5,770,699 6,961,235 2,446,850 45,932,418 Revenues: Net Client Service Revenue 7,928,181 \$ 1,361,608 8,132,971 \$ 5,750,773 1,864,341 33,347,355 State Appropriations 6,320,730 1,275,354 6,146,690 2,089,258 2,095,471 16,850,114 Federal Appropriations 1,533,167 349,051 1,960,379 744,581 416,621 3,022,702 Local Appropriations 1,533,167 349,051 1,960,379 744,581 416,621 3,022,702 1,127,448 192,850 515	_						
Investment in Fixed Assets	Total Liabilities	3,363,544	241,379	1,383,768	2,523,290	1,453,446	31,712,403
Investment in Fixed Assets	Net Assets						
Unrestricted Balance		3.871.830	599.474	1.274.267	1.988.433	350.573	7.783.358
Total Net Assets	Unrestricted Balance		,	' '		· · · · · · · · · · · · · · · · · · ·	
Total Liabilities and Net Assets	Restricted Balance		-	-		6,283	
Revenues Expenses and Changes in Net Assets Revenues: Net Client Service Revenue 7,928,181 \$ 1,361,608 8,132,971 \$ 5,750,773 1,864,341 33,347,355 5tate Appropriations 6,320,730 1,275,354 6,146,690 2,089,258 2,095,471 16,850,114 Federal Appropriations 1,533,167 349,051 1,960,379 744,581 416,621 3,022,702 1,002 1,000,000 1,000,000 1,000,000 1,000,000	Total Net Assets	8,828,219	2,492,234	4,386,931	4,437,945	993,404	14,220,015
Net Assets Revenues: Net Client Service Revenue 7,928,181 \$ 1,361,608 8,132,971 \$ 5,750,773 1,864,341 33,347,355 State Appropriations 6,320,730 1,275,354 6,146,690 2,089,258 2,095,471 16,850,114 6,201 3,022,702 1,960,379 744,581 416,621 3,022,702 1,052,779 1,134,488 176,470 6,610,628 712,784 192,850 515,908 3,274,151 7,12784 192,850 515,908 3,274,151 7,1284 192,850 515,908 3,274,151 7,1284 192,850 515,908 3,274,151 7,1284 7,	Total Liabilities and Net Assets	12,191,763	\$ 2,733,613	5,770,699	6,961,235	2,446,850	45,932,418
Net Client Service Revenue 7,928,181 \$ 1,361,608 8,132,971 \$ 5,750,773 1,864,341 33,347,355 State Appropriations 6,320,730 1,275,354 6,146,690 2,089,258 2,095,471 16,850,114 Federal Appropriations 1,533,167 349,051 1,960,379 744,581 416,621 3,022,702 Local Appropriations 581,940 138,577 712,784 192,850 515,908 3,274,151 Other Revenue 288,086 - 1,052,779 1,134,488 176,470 6,610,628 Total Revenues 16,652,104 3,124,590 18,005,603 9,911,950 5,068,811 63,104,950 Expenses: 10,993,265 2,169,664 9,816,268 7,334,049 3,733,156 41,487,723 Nonpersonal Service Expense 4,085,285 768,485 7,835,885 2,494,747 890,594 16,889,399 Depreciation Expense 261,441 70,946 246,675 314,503 88,560 1,986,401 Total Expenses 15,339,991 3,009,095 17,898	Revenues Expenses and Changes in Net Assets						
Net Client Service Revenue 7,928,181 \$ 1,361,608 8,132,971 \$ 5,750,773 1,864,341 33,347,355 State Appropriations 6,320,730 1,275,354 6,146,690 2,089,258 2,095,471 16,850,114 Federal Appropriations 1,533,167 349,051 1,960,379 744,581 416,621 3,022,702 Local Appropriations 581,940 138,577 712,784 192,850 515,908 3,274,151 Other Revenue 288,086 - 1,052,779 1,134,488 176,470 6,610,628 Total Revenues 16,652,104 3,124,590 18,005,603 9,911,950 5,068,811 63,104,950 Expenses: 10,993,265 2,169,664 9,816,268 7,334,049 3,733,156 41,487,723 Nonpersonal Service Expense 4,085,285 768,485 7,835,885 2,494,747 890,594 16,889,399 Depreciation Expense 261,441 70,946 246,675 314,503 88,560 1,986,401 Total Expenses 15,339,991 3,009,095 17,898	Bayanyaa						
State Appropriations 6,320,730 1,275,354 6,146,690 2,089,258 2,095,471 16,850,114 Federal Appropriations 1,533,167 349,051 1,960,379 744,581 416,621 3,022,702 Local Appropriations 581,940 138,577 712,784 192,850 515,908 3,274,715 Other Revenue 288,086 - 1,052,779 1,134,488 176,470 6,610,628 Total Revenues 16,652,104 3,124,590 18,005,603 9,911,950 5,068,811 63,104,950 Expenses: Personal Service Expense Personal Service Expense 10,993,265 2,169,664 9,816,268 7,334,049 3,733,156 41,487,723 Nonpersonal Service Expense 4,085,285 768,485 7,835,885 2,494,747 890,594 16,689,399 Depreciation Expense 261,441 70,946 246,675 314,503 88,560 1,986,401 Total Expenses 15,339,991 3,009,095 17,898,828 10,143,299 4,712,310 60,163,523		7 928 181	\$ 1361609	8 132 071	\$ 5.750.772	1 864 341	33 3/17 355
Federal Appropriations							
Local Appropriations 581,940 138,577 712,784 192,850 515,908 3,274,151 Other Revenue 288,086 - 1,052,779 1,134,488 176,470 6,610,628 Total Revenues 16,652,104 3,124,590 18,005,603 9,911,950 5,068,811 63,104,950 Expenses: Personal Service Expense 10,993,265 2,169,664 9,816,268 7,334,049 3,733,156 41,487,723 Nonpersonal Service Expense 4,085,285 768,485 7,835,885 2,494,747 890,594 16,689,399 Depreciation Expense 261,441 70,946 246,675 314,503 88,560 1,986,401 Total Expenses 15,339,991 3,009,095 17,898,828 10,143,299 4,712,310 60,163,523 Nonoperating Income 40,280 23,665 5,881 71,775 941 448 Contributed Capital 10,922 - - - - - 216,470 Total Nonoperating Income 51,202 23,665 5,881			, ,				
Total Revenues	Local Appropriations	1	138,577				
Expenses: Personal Service Expense Nonpersonal Service Page Nonpersonal Nonpersonal Service Page Nonpersonal Nonpe			-				
Personal Service Expense 10,993,265 2,169,664 9,816,268 7,334,049 3,733,156 41,487,723 Nonpersonal Service Expense 4,085,285 768,485 7,835,885 2,494,747 890,594 16,689,399 Depreciation Expense 261,441 70,946 246,675 314,503 88,560 1,986,401 Total Expenses 15,339,991 3,009,095 17,898,828 10,143,299 4,712,310 60,163,523 Nonoperating Income 40,280 23,665 5,881 71,775 941 448 Contributed Capital - - - - - 216,470 Total Nonoperating Income 51,202 23,665 5,881 71,775 941 216,918 Excess Revenue Over Expenses 1,363,315 139,160 112,656 (159,574) 357,442 3,158,345 Beginning Net Assets 7,464,904 2,353,074 4,274,275 4,597,519 635,962 11,061,670	I otal Revenues	16,652,104	3,124,590	18,005,603	9,911,950	5,068,811	63,104,950
Personal Service Expense 10,993,265 2,169,664 9,816,268 7,334,049 3,733,156 41,487,723 Nonpersonal Service Expense 4,085,285 768,485 7,835,885 2,494,747 890,594 16,689,399 Depreciation Expense 261,441 70,946 246,675 314,503 88,560 1,986,401 Total Expenses 15,339,991 3,009,095 17,898,828 10,143,299 4,712,310 60,163,523 Nonoperating Income 40,280 23,665 5,881 71,775 941 448 Contributed Capital - - - - - 216,470 Total Nonoperating Income 51,202 23,665 5,881 71,775 941 216,918 Excess Revenue Over Expenses 1,363,315 139,160 112,656 (159,574) 357,442 3,158,345 Beginning Net Assets 7,464,904 2,353,074 4,274,275 4,597,519 635,962 11,061,670	Expenses:						
Depreciation Expense 261,441 70,946 246,675 314,503 88,560 1,986,401	Personal Service Expense	' '		' '			
Total Expenses 15,339,991 3,009,095 17,898,828 10,143,299 4,712,310 60,163,523 Nonoperating Income Interest Income 40,280 23,665 5,881 71,775 941 448 Contributed Capital - - - - - 216,470 Unrealized Gains 10,922 - - - 216,470 Total Nonoperating Income 51,202 23,665 5,881 71,775 941 216,918 Excess Revenue Over Expenses 1,363,315 139,160 112,656 (159,574) 357,442 3,158,345 Beginning Net Assets 7,464,904 2,353,074 4,274,275 4,597,519 635,962 11,061,670							
Nonoperating Income 40,280 23,665 5,881 71,775 941 448 Contributed Capital - - - - - 216,470 Unrealized Gains 10,922 - - - - 216,470 Total Nonoperating Income 51,202 23,665 5,881 71,775 941 216,918 Excess Revenue Over Expenses 1,363,315 139,160 112,656 (159,574) 357,442 3,158,345 Beginning Net Assets 7,464,904 2,353,074 4,274,275 4,597,519 635,962 11,061,670	· ·						
Interest Income 40,280 23,665 5,881 71,775 941 448 Contributed Capital Unrealized Gains 10,922 - - - - - 216,470 Total Nonoperating Income 51,202 23,665 5,881 71,775 941 216,918 Excess Revenue Over Expenses 1,363,315 139,160 112,656 (159,574) 357,442 3,158,345 Beginning Net Assets 7,464,904 2,353,074 4,274,275 4,597,519 635,962 11,061,670	I Otal Expenses	15,339,991	3,009,095	17,898,828	10,143,299	4,/12,310	60,163,523
Contributed Capital Unrealized Gains 10,922 - - 216,470 Total Nonoperating Income 51,202 23,665 5,881 71,775 941 216,918 Excess Revenue Over Expenses 1,363,315 139,160 112,656 (159,574) 357,442 3,158,345 Beginning Net Assets 7,464,904 2,353,074 4,274,275 4,597,519 635,962 11,061,670	Nonoperating Income						
Unrealized Gains 10,922 - - - 216,470 Total Nonoperating Income 51,202 23,665 5,881 71,775 941 216,918 Excess Revenue Over Expenses 1,363,315 139,160 112,656 (159,574) 357,442 3,158,345 Beginning Net Assets 7,464,904 2,353,074 4,274,275 4,597,519 635,962 11,061,670		40,280	23,665	5,881	71,775	941	448
Total Nonoperating Income 51,202 23,665 5,881 71,775 941 216,918 Excess Revenue Over Expenses 1,363,315 139,160 112,656 (159,574) 357,442 3,158,345 Beginning Net Assets 7,464,904 2,353,074 4,274,275 4,597,519 635,962 11,061,670		40.05-		-			0:0:==
Excess Revenue Over Expenses 1,363,315 139,160 112,656 (159,574) 357,442 3,158,345 Beginning Net Assets 7,464,904 2,353,074 4,274,275 4,597,519 635,962 11,061,670			00.665	- E 004	- 74 77 <i>-</i>	- 044	
Beginning Net Assets 7,464,904 2,353,074 4,274,275 4,597,519 635,962 11,061,670	Total Nonoperating income	51,202	23,665	5,881	/1,//5	941	∠16,918
	Excess Revenue Over Expenses	1,363,315	139,160	112,656	(159,574)	357,442	3,158,345
Net Assets at June 30, 2011 \$ 8,828,219 \$ 2,492,234 \$ 4,386,931 \$ 4,437,945 \$ 993,404 \$ 14,220,015	Beginning Net Assets	7,464,904	2,353,074	4,274,275	4,597,519	635,962	11,061,670
	Tot 7 10 3013 at Gaine 30, 2011	ψ 0,020,219	Ψ 2,732,234	¥ 7,000,931	Ψ -,τοι,σ45	Ψ 333,404	Ψ 17,220,013

	Harrisonburg	Highlands	Middle Peninsula	Mount Rogers	New River	Norfolk
Balance Sheet:	Rockingham		Northern Neck		Valley	
Assets						
Current Assets Cash and Cash Equivalents	\$ 4,572,954	\$ 3,131,514	\$ 4,519,107	\$ 11,249,822	\$ 1,339,943	\$ 8,935,712
Investments	\$ 4,572,954	φ 3,131,314 -	4,519,107	71,848	3,415,856	φ 0,935,712 -
Internally Designated Assets	-	-	_	-	-	-
Inventories	-	-	-	1,467,845		-
Prepaid Expenses	177,291	-	158,331	257,082	116,874	223,804
Client Accounts Receivable	621,980	2,098,403	1,700,287	4,270,323	2,253,509	894,277
Other Current Assets	195,358	-	83,896	18,436	-	257,859
Cash Held in Trust for Clients Total Current Assets	5,567,583	5,229,917	36,695 6,498,316	701,881 18,037,237	223,472 7,349,654	10.311.652
Total Garrent Assets	0,001,000	0,220,017	0,430,510	10,007,207	7,040,004	10,011,002
Fixed Assets						
Property Plant and Equipment	3,659,251	13,908,640	3,532,661	11,319,210	6,919,977	746,869
Total Assets	9,226,834	19,138,557	10,030,977	29,356,447	14,269,631	11,058,521
Liabilities and Net Assets						
Current Liabilities						1
Accounts Payable and Accrued Expenses	386,210	646,568	455,704	2,675,564	449,878	3,010,164
Current LT Notes Payable	-	285,431	105,724	79,836	209,327	-
Current Compensated Absences	267,571		1,167,242	=	-	727,618
Deferred Revenues	23,481	-	181,566	30,401	4,682	400 00-
Other Current Liabilities Cash Held in Custody of Others	38,424 82,896	-	33,172 39,757	- 64,379	88,231 223,175	108,265
Total Current Liabilities	798,582	931,999	1,983,165	2,850,180	975,293	3,846,047
1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	. 55,552	551,555	1,000,100	2,000,100	0.0,200	0,010,011
Long Term Liabilities						
Compensated Absences		571,786		1,538,731	1,531,897	286,328
Postemployment Benefits	191,500					
Notes Payable	178,125	12,217,069 12,788,855	596,763 596,763	4,970,558 6,509,289	4,354,074 5,885,971	206 220
Total Long Term Liabilities	369,625	12,700,000	596,763	6,509,269	5,865,971	286,328
Total Liabilities	1,168,207	13,720,854	2,579,928	9,359,469	6,861,264	4,132,375
Not Appete						
Net Assets Investment in Fixed Assets	3,443,626	1,406,140	2,830,174	6,268,816	2,268,345	746,869
Unrestricted Balance	3,678,832	3,589,503	4,594,344	13,197,217	4,964,796	5,258,936
Restricted Balance	936,169	422,060	26,531	530,945	175,226	920,341
Total Net Assets	8,058,627	5,417,703	7,451,049	19,996,978	7,408,367	6,926,146
Total Liabilities and Net Assets	9.226.834	19,138,557	10,030,977	29,356,447	14,269,631	11,058,521
	5,==5,55	10,100,001	10,000,011		,,	,
Revenues Expenses and Changes in Net Assets						
Revenues:		10.05 : == :	44.005.511	20 /==	22.2:=	==
Net Client Service Revenue	3,703,210	12,324,702	14,690,614 3,812,362	23,477,927 6,715,468	22,617,880	6,475,837
State Appropriations Federal Appropriations	4,854,653 668,971	2,794,792 996,320	1,349,231	1,565,897	6,789,507 1,264,729	10,311,630 3,347,802
Local Appropriations	642,922	563,026	432,350	518,448	499,318	3,851,000
Other Revenue	375,067	260,370	439,874	15,964,517	1,447,264	455,050
Total Revenues	10,244,823	16,939,210	20,724,431	48,242,257	32,618,698	24,441,319
Evnenses:						
Expenses: Personal Service Expense	7,203,806	12,268,642	16,620,189	25,718,843	23,625,395	17,404,516
Nonpersonal Service Expense	2,023,947	4,275,873	3,437,881	21,774,497	8,179,444	8,397,239
Depreciation Expense	224,054	681,033	376,056	726,462	506,917	244,866
Total Expenses	9,451,807	17,225,548	20,434,126	48,219,802	32,311,756	26,046,621
Nonoperating Income	40.400	40.444	00.005	47.004	0.450	05.000
Interest Income Contributed Capital	12,406	42,111	22,865	47,304	9,156	25,823
Unrealized Gains] -	-	-	328,013	9,054	(235)
Total Nonoperating Income	12,406	42,111	22,865	375,317	18,210	25,588
	, , , , ,	<i>'</i>	,		, -	, , , , ,
Excess Revenue Over Expenses	805,422	(244,227)	313,170	397,772	325,152	(1,579,714)
Designing Not Assets	7.050.005	E 004 000	7 407 070	40 500 000	7,000,045	0.505.000
Beginning Net Assets	7,253,205	5,661,930	7,137,879	19,599,206	7,083,215	8,505,860
Net Assets at June 30, 2011	8,058,627	\$ 5,417,703	\$ 7,451,049	19,996,978	\$ 7,408,367	\$ 6,926,146
	3,000,027	. 2,,.00	,,	12,000,010	,,	3,020,.10
		1			1	

	Northwestern	Piedmont	District 1	Rappahannock	Rappahannock	Region Ten
Balance Sheet:		Regional Regional		Area	Rapidan Rapidan	
Assets						
Current Assets Cash and Cash Equivalents	\$ 4,323,654	\$ 5,294,748	\$ 260,426	\$ 17,205,660	\$ 2,520,850	\$ 2,669,565
Investments	φ 4,323,634	14,914	φ 260,426 -	φ 17,205,660 -	φ 2,520,650	228,594
Internally Designated Assets	-	69,199			-	-
Inventories						-
Prepaid Expenses		111,361	942	36,814	44,454	12,443
Client Accounts Receivable Other Current Assets	273,215	1,038,479	617,390	1,977,966	1,127,647	2,607,564
Cash Held in Trust for Clients	438,263 10,309	73,346 37,823	125	256,911 80,717	58,531 79,055	316,811 313,018
Total Current Assets	5,045,441	6,639,870	878,883	19,558,068	3,830,537	6,147,995
Fixed Assets						
Property Plant and Equipment	2,995,488	9,464,511	6,749	13,301,785	11,397,187	18,490,773
Total Assets	8,040,929	16,104,381	885,632	32,859,853	15,227,724	24,638,768
Liabilities and Net Assets Current Liabilities						
Accounts Payable and Accrued Expenses	118,960	679,018	617,692	1,311,338	927,398	475,319
Current LT Notes Payable	136,714	38,633	,	170,545	69,172	1,845,749
Current Compensated Absences	371,570	901,219	14,125	646,000	504,180	-
Deferred Revenues	-			1,724,490	-	-
Other Current Liabilities Cash Held in Custody of Others	10,309	60,752 37,823	-	- 80,717	68,901 79,055	202,331
Total Current Liabilities	637,553	1,717,445	631,817	3,933,090	1,648,706	2,523,399
	00.,000	.,,,	001,011	0,000,000	1,010,100	2,020,000
Long Term Liabilities						
Compensated Absences						12,237,538
Postemployment Benefits	164,660	4 904 040		2 220 240	4.070.644	
Notes Payable Total Long Term Liabilities	2,340,470 2,505,130	1,821,210 1,821,210	-	3,329,349 3,329,349	4,072,614 4,072,614	12,237,538
Total Long Total Liabilities	2,000,100	1,021,210		0,020,010	1,072,011	12,201,000
Total Liabilities	3,142,683	3,538,655	631,817	7,262,439	5,721,320	14,760,937
Net Assets						
Investment in Fixed Assets	653,655	7,604,668	6,749	9,801,891	7,202,448	7,235,943
Unrestricted Balance	4,244,591	4,865,678	247,066	15,795,523	2,166,069	2,129,188
Restricted Balance Total Net Assets	4,898,246	95,380 12,565,726	253,815	25,597,414	137,887 9,506,404	512,700 9,877,831
Total Liabilities and Net Assets	8,040,929	16,104,381	885,632	32,859,853	15,227,724	24,638,768
Revenues Expenses and Changes in Net Assets						
Revenues:						
Net Client Service Revenue	6,417,498	10,819,767	4,099,591	16,636,669	8,215,490	21,992,874
State Appropriations Federal Appropriations	5,256,987 1,165,610	4,204,162 1,713,867	3,482,847 848,745	7,000,538 1,818,998	4,753,020 2,198,026	6,745,550 2,173,326
Local Appropriations	1,133,857	344,930	291,249	839,583	2,198,026 881,606	1,975,463
Other Revenue	242,370	794,013	268,806	931,004	1,517,834	929,257
Total Revenues	14,216,322	17,876,739	8,991,238	27,226,792	17,565,976	33,816,470
Expenses:						
Personal Service Expense	9,359,814	11,556,405	328,956	19,687,375	12,861,220	25,099,472
Nonpersonal Service Expense	4,044,262	4,391,690	8,661,586	4,628,609	4,286,162	6,707,087
Depreciation Expense Total Expenses	263,017 13,667,093	441,388 16,389,483	6,029 8,996,571	762,587 25,078,571	400,291 17,547,673	821,872 32,628,431
Nononorating Income						
Nonoperating Income Interest Income	7,592	_	2,546	374,489	7,665	1,631
Contributed Capital	- 1,532		2,540	-	339,762	-
Unrealized Gains		8,761	=	1,592	· =	(83,045)
Total Nonoperating Income	7,592	8,761	2,546	376,081	347,427	(81,414)
Excess Revenue Over Expenses	556,821	1,496,017	(2,787)	2,524,302	365,730	1,106,625
Beginning Net Assets	4,341,425	11,069,709	256,602	23,073,112	9,140,674	8,771,206
Net Assets at June 30, 2011	\$ 4,898,246	\$ 12,565,726	\$ 253,815	\$ 25,597,414	\$ 9,506,404	\$ 9,877,831

	Richmond BHA	Rockbridge	Southside	Valley	Western	Total All
	Kichinona Bria	Area	Journalue	Valley	Tidewater	Operating CSBs
Balance Sheet:						
Acceto						
Assets Current Assets						
Cash and Cash Equivalents	\$ 13,759,512	\$ 1,901,909	\$ 4,308,037	\$ 3,143,933	\$ 3,529,923	\$ 137,231,524
Investments	-	502,891	1,000,00.	-	458,017	4,692,120
Internally Designated Assets		-	-	-	-	73,999
Inventories	-	-				1,467,845
Prepaid Expenses	400,779	37,494	-	351,649	-	2,901,503
Client Accounts Receivable Other Current Assets	2,461,632	483,526	836,991	2,170,481	1,545,901	47,050,505
Cash Held in Trust for Clients	225,796	58,282	1,516	127,057	5,433	4,231,770 2,034,509
Total Current Assets	16,847,719	2,984,102	5,146,544	5,793,120	5,539,274	199,683,775
	- , - ,	,, -	-, -,-	-,, -	-,,	, ,
Fixed Assets						
Property Plant and Equipment	2,325,342	5,180,421	6,700,923	5,994,159	8,572,705	210,171,321
Total Assets	19,173,061	8,164,523	11,847,467	11,787,279	14,111,979	409,855,096
Liabilities and Net Assets						
Current Liabilities						
Accounts Payable and Accrued Expenses	2,374,477	384,297	121,646	659,901	836,084	25,814,218
Current LT Notes Payable	,- ,	-	,	126,036	-	9,007,076
Current Compensated Absences	-	-	400,767	-	1,140,199	8,813,329
Deferred Revenues	857,291			97,238	<u>-</u>	6,753,685
Other Current Liabilities	-	154,119	5,675	-	348,821	3,829,126
Cash Held in Custody of Others Total Current Liabilities	3,261,099 6,492,867	26,814 565,230	1,516 529,604	81,426 964,601	43,247 2,368,351	4,534,727 58,752,161
Total Current Liabilities	0,492,007	303,230	329,004	904,001	2,300,331	30,732,101
Long Term Liabilities						
Compensated Absences	1,089,510	-	-	3,361,988		25,371,041
Postemployment Benefits	794,519					2,262,739
Notes Payable		4,408,912		398,995	3,347,830	82,561,165
Total Long Term Liabilities	1,884,029	4,408,912	-	3,760,983	3,347,830	110,194,945
Total Liabilities	8,376,896	4,974,142	529,604	4,725,584	5,716,181	168,947,106
Net Assets	0.005.040	4 000 004	0.700.000	0.504.075	E 444.050	405 505 000
Investment in Fixed Assets Unrestricted Balance	2,325,342	1,092,894	6,700,923	2,584,975	5,141,053	105,595,936
Restricted Balance	8,470,823	2,028,154 69,333	4,487,224 129,716	4,476,720	3,044,096 210,649	131,014,877 4,297,177
Total Net Assets	10,796,165	3,190,381	11,317,863	7,061,695	8,395,798	240,907,990
Total Liabilities and Net Assets			11,847,467	11,787,279	14,111,979	, ,
	19,173,061	8,164,523	11,047,407	11,707,279	14,111,979	409,855,096
Revenues Expenses and Changes in Net Assets						
Revenues:						
Net Client Service Revenue	\$ 20,856,659	4,636,093	7,884,557	11,021,239	14,871,840	348,805,784
State Appropriations	11,188,299	2,174,021	3,290,315	5,993,306	3,635,595	156,898,117
Federal Appropriations Local Appropriations	6,007,439	660,879	681,251	1,336,953	755,245	44,103,385
Other Revenue	1,853,725 100,791	244,155 424,637	204,207 280,154	363,782 181,284	544,541 192,835	24,745,406 37,830,684
Total Revenues	40,006,913	8,139,785	12,340,484	18,896,564	20,000,056	612,383,376
Evenence						
Expenses: Personal Service Expense	26 670 400	E 004 005	0 474 455	11,074,027	45 407 774	418,813,595
Nonpersonal Service Expense	26,678,480 12,587,969	5,664,305 2,037,414	9,471,155 2,618,681	11,074,027	15,137,774 4,416,505	418,813,595 172,662,558
Depreciation Expense	496,448	344,182	492,087	551,831	504,391	13,574,297
Total Expenses	39,762,897	8,045,901	12,581,923	22,091,315	20,058,670	605,050,450
•						
Nonoperating Income						
Interest Income	32,793	4,390	3,448	25,225	2,649	862,863
Contributed Capital Unrealized Gains	3,428	3,759		_	(85,814)	339,762 420,537
Total Nonoperating Income	36,221	3,759 8,149	3,448	25,225	(85,814)	1,623,162
	,				, ,	
Excess Revenue Over Expenses	280,237	102,033	(237,991)	(3,169,526)	(141,779)	8,956,088
Beginning Net Assets	10,515,928	3,088,348	11,555,854	10,231,221	8,537,577	231,951,902
Net Assets at June 30, 2011	\$ 10,796,165	\$ 3,190,381	\$ 11,317,863	\$ 7,061,695	\$ 8,395,798	\$ 240,907,990

Department of Behavioral Health and Developmental Services Community Services Boards Rankings Operating Boards Fiscal Year 2011

					Total Net		Total	
Community Services Board	Total Assets	Rank	Total Liabilities	Rank	Assets	Rank	Revenues	Rank
·								
Alleghany Highlands	\$ 4,526,694	26	\$ 599,179	27	\$ 3,927,515	25	\$ 6,752,131	27
Blue Ridge	25,044,928	4	13,483,964	4	11,560,964	6	27,464,615	7
Central Virginia	14,630,629	11	6,897,263	8	7,733,366	14	38,122,852	4
Colonial	9,420,821	19	4,880,494	13	4,540,327	22	13,277,690	21
Crossroads	15,590,802	9	2,258,127	22	13,332,675	4	16,165,142	19
Cumberland Mountain	8,682,081	21	2,947,894	19	5,734,187	19	22,444,861	10
Danville-Pittsylvania	12,191,763	14	3,363,544	17	8,828,219	11	16,652,104	18
Dickenson County	2,733,613	27	241,379	29	2,492,234	27	3,124,590	29
District 1	885,632	29	631,817	26	253,815	29	8,991,238	25
District 19	5,770,699	25	1,383,768	24	4,386,931	24	18,005,603	14
Eastern Shore	6,961,235	24	2,523,290	21	4,437,945	23	9,911,950	24
Goochland-Powhatan	2,446,850	28	1,453,446	23	993,404	28	5,068,811	28
Hampton-Newport News	45,932,418	1	31,712,403	1	14,220,015	3	63,104,950	1
Harrisonburg-Rockingham	9,226,834	20	1,168,207	25	8,058,627	13	10,244,823	23
Highlands	19,138,557	7	13,720,854	3	5,417,703	20	16,939,210	17
Middle Peninsula-Northern Neck	10,030,977	18	2,579,928	20	7,451,049	15	20,724,431	11
Mount Rogers	29,356,447	3	9,359,469	5	19,996,978	2	48,242,257	2
New River Valley	14,269,631	12	6,861,264	9	7,408,367	16	32,618,698	6
Norfolk	11,058,521	17	4,132,375	15	6,926,146	18	24,441,319	9
Northwestern	8,040,929	23	3,142,683	18	4,898,246	21	14,216,322	20
Piedmont	16,104,381	8	3,538,655	16	12,565,726	5	17,876,739	15
Rappahannock Area	32,859,853	2	7,262,439	7	25,597,414	1	27,226,792	8
Rappahannock-Rapidan	15,227,724	10	5,721,320	10	9,506,404	10	17,565,976	16
Region Ten	24,638,768	5	14,760,937	2	9,877,831	9	33,816,470	5
Richmond BHA	19,173,061	6	8,376,896	6	10,796,165	8	40,006,913	3
Rockbridge Area	8,164,523	22	4,974,142	12	3,190,381	26	8,139,785	26
Southside	11,847,467	15	529,604	28	11,317,863	7	12,340,484	22
Valley	11,787,279	16	4,725,584	14	7,061,695	17	18,896,564	13
Western Tidewater	14,111,979	13	5,716,181	11	8,395,798	12	20,000,056	12
Total	\$ 409,855,096		\$ 168,947,106		\$ 240 907 990		¢ 612 202 276	
Total	ψ 403,000,090		φ 100, 34 1,100		\$ 240,907,990		\$ 612,383,376	4

Department of Behavioral Health and Developmental Services Community Services Boards Rankings Operating Boards Fiscal Year 2011

Community Services Board	State Funds	Rank	Federal Funds	Rank	Fees	Rank	Local Funds	Rank
Alloghopy Highlands	¢ 1 550 145	20	\$ 370,313	20	\$ 4,716,118	٠,	\$ 90,413	20
Alleghany Highlands	\$ 1,550,145	28	' '	28		24 11	' '	29 10
Blue Ridge	9,564,788	4	2,510,253	4	13,721,981		·	
Central Virginia	6,116,100	11	, ,	7	28,979,693	2	837,517	9
Colonial	5,007,225	14	'	21	, ,	23		4
Crossroads	1,951,987	27	'	26		12	•	22
Cumberland Mountain	4,927,203	15		17	15,151,979	8	148,300	27
Danville-Pittsylvania	6,320,730	9	' '	12	7,928,181	18	· · · · · · · · · · · · · · · · · · ·	13
Dickenson County	1,275,354	29	•	29	, , , , , , , , , , , , , , , , , , ,	29	•	28
District 1	3,482,847	21	'	19	, ,	26		23
District 19	6,146,690	10		8	8,132,971	17	712,784	11
Eastern Shore	2,089,258	26	•	22	5,750,773	22	192,850	26
Goochland-Powhatan	2,095,471	25	416,621	27	1,864,341	28	515,908	17
Hampton-Newport News	16,850,114	1	3,022,702	3		1	3,274,151	2
Harrisonburg-Rockingham	4,854,653	16	668,971	24	3,703,210	27	642,922	12
Highlands	2,794,792	23	996,320	18	12,324,702	13	563,026	14
Middle Peninsula-Northern Neck	3,812,362	19	1,349,231	13	14,690,614	10	432,350	19
Mount Rogers	6,715,468	8	1,565,897	11	23,477,927	3	518,448	16
New River Valley	6,789,507	6	1,264,729	15	22,617,880	4	499,318	18
Norfolk	10,311,630	3	3,347,802	2	6,475,837	20	3,851,000	1
Northwestern	5,256,987	13	1,165,610	16	6,417,498	21	1,133,857	6
Piedmont	4,204,162	18		10	10,819,767	15		21
Rappahannock Area	7,000,538	5		9	16,636,669	7	839,583	8
Rappahannock-Rapidan	4,753,020	17		5		16		7
Region Ten	6,745,550	7		6		5	•	3
Richmond BHA	11,188,299	2	, , , , , , , , , , , , , , , , , , ,	1	20,856,659	6	· · ·	5
Rockbridge Area	2,174,021	24		25		25		24
Southside	3,290,315	22		23		19	•	25
Valley	5,993,306	12		14		14	•	20
Western Tidewater	3,635,595	20		20	, ,	9	544,541	15
Total	\$ 156,898,117		\$ 44,103,385		\$ 348,805,784		\$ 24,745,406	
Total	\$ 156,898,117		\$ 44,103,385		\$ 348,805,784		\$ 24,745,406	

Department of Behavioral Health and Developmental Services Community Services Boards Rankings Operating Boards Fiscal Year 2011

	Interest					
Community Services Board	Income	Rank	Total Expenses	Rank	Surplus/Deficit	Rank
Alleghany Highlands	\$ 33,277	6	\$ 6,810,545	27	' ' '	
Blue Ridge	3,655	22		7	643,634	8
Central Virginia	6,368	19	37,499,297	4	636,923	6
Colonial	7,247	18	13,432,791	21	(147,854)	23
Crossroads	18,051	13	15,432,601	18	751,588	7
Cumberland Mountain	29,182	8	23,245,346	10	(771,303)	27
Danville-Pittsylvania	40,280	5	15,339,991	19	1,363,315	4
Dickenson County	23,665	11	3,009,095	29	139,160	17
District 1	2,546	25	8,996,571	25	(2,787)	20
District 19	5,881	20	17,898,828	14	112,656	18
Eastern Shore	71,775	2	10,143,299	23	(159,574)	24
Goochland-Powhatan	941	27	4,712,310	28	,	13
Hampton-Newport News	448	28	60,163,523	1	3,158,345	1
Harrisonburg-Rockingham	12,406	14		24		6
Highlands	42,111	4	17,225,548	16	l '	26
Middle Peninsula-Northern Neck	22,865	12		12	\ ' '	15
Mount Rogers	47,304	3	48,219,802	2	397,772	11
New River Valley	9,156	15		6	325,152	14
Norfolk	25,823	9	26,046,621	8	(1,579,714)	
Northwestern	7,592	17		20	, ,	10
Piedmont	, -	29		17	1,496,017	3
Rappahannock Area	374,489	1	25,078,571	9	2,524,302	2
Rappahannock-Rapidan	7,665	16	l '	15		12
Region Ten	1,631	26		5		5
Richmond BHA	32,793	7	39,762,897	3	280,237	16
Rockbridge Area	4,390	21	l '	26	1	19
Southside	3,448	23		22	'	
Valley	25,225	10		11	(3,169,526)	
Western Tidewater	2,649	24		13	, ,	
Total	\$ 862,863		\$ 605,050,450		\$ 8,956,088	
ı Otal	\$ 002,003		\$ 605,050,450		\$ 0,930,000	•

	STATE REVENUE	LOCAL REVENUE	FEES REVENUE	FEDERAL REVENUE	OTHER/ SALES	RETAINED EARNINGS	ONE TIME REVENUE STATE	ONE TIME REVENUE FEDERAL	TOTAL REVENUE	TOTAL EXPENSES
ALEXANDRIA:										
M.H	4,109,009	8,999,487	2,020,419	870,196	0	0	0	0	15,999,111	15,183,337
DVS	1 242 004	4,389,469	3,174,102	0	21,555	0	0	0 000	7,585,126	7,298,059
S.A SUB TOTAL	1,342,091 5,451,100	3,960,667 17,349,623	870,526 6,065,047	1,321,180 2,191,376	89,344 110,899	0	0	23,600 23,600	7,607,408 31,191,645	7,363,743 29,845,139
ALLEGHANY:										
M.H	1,074,193	69,137	2,113,437	34,155	0	294,320	0	0	3,585,242	3,189,215
DVS	56,678	59,075	2,449,670	0-1,100	0	0	0	0	2,565,423	2,626,951
S.A	309,393	9,325	44,424	244,122	0	16,421	0	0	623,685	572,377
SUB TOTAL	1,440,264	137,537	4,607,531	278,277	0	310,741	0	0	6,774,350	6,388,543
ARLINGTON:										
M.H	6,121,200	8,136,770	1,533,568	632,458	24,000	710,432	0	0	17,158,428	16,206,564
DVS	779,999	6,222,404	410,235	0	0	0	3,000	0	7,415,638	7,415,638
S.A	1,155,993	3,206,007	96,451	1,009,203	0	340,556	0	0	5,808,210	5,634,076
SUB TOTAL	8,057,192	17,565,181	2,040,254	1,641,661	24,000	1,050,988	3,000	0	30,382,276	29,256,278
BLUE RIDGE:										
M.H	7,500,924	735,833	8,891,761	431,749	841,914	612,749	0	0	19,014,930	18,423,097
DVS	54,535	157,698	4,428,296	0	0	0	15,000	0	4,655,529	4,729,438
S.A	2,396,414	90,534	371,656	2,076,494	0	203,751	0	8,065	5,146,914	3,688,674
SUB TOTAL	9,951,873	984,065	13,691,713	2,508,243	841,914	816,500	15,000	8,065	28,817,373	26,841,209
CENTRAL VA:										
M.H	4,361,854	837,517	21,426,662	220,585	445,973	623,235	0	0	27,915,826	28,045,752
DVS	163,005	0	6,747,064	0	16,915	0	13,000	0	6,939,984	6,799,567
S.A	1,357,944	0	226,181	1,551,875	345,479	64,167	0	15,000	3,560,646	2,646,974
SUB TOTAL	1,520,949	837,517	28,399,907	1,772,460	808,367	687,402	13,000	15,000	38,416,456	37,492,293
CHESAPEAKE:										
M.H	5,841,025	1,448,867	1,833,095	122,486	0	262,575	0	0	9,508,048	9,416,178
DVS	356,951	39,746	1,666,476	0	0	4,620	3,000	0	2,070,793	2,067,793
S.A	874,775	414,610	136,676	763,092	0	22,589	0 000	0	2,211,742	2,211,742
SUB TOTAL	7,072,751	1,903,223	3,636,247	885,578	0	289,784	3,000	0	13,790,583	13,695,713
CHESTERFIELD:										
M.H	3,484,298	3,382,051	3,179,316	96,727	208,912	0	0	24,700	10,376,004	10,335,333
DVS	81,861	4,486,692	14,464,764	0	484,182	0	0	0	19,517,499	19,517,499
S.A	931,921	1,390,149	531,320	873,660	31,574	12,472	0	41,640	3,812,736	3,798,036
SUB TOTAL	4,498,080	9,258,892	18,175,400	970,387	724,668	12,472	0	66,340	33,706,239	33,650,868
COLONIAL:										
M.H	3,301,924	885,435	1,929,698	45,392	552,446	13	0	22,800	6,737,708	6,737,708
DVS	277,375	944,670	2,649,512	0	38,592	0	1,000	0	3,911,149	3,911,149
S.A	1,261,422	12,460	126,787	447,571	74,760	0	0	10,499	1,933,499	1,923,000
SUB TOTAL	4,840,721	1,842,565	4,705,997	492,963	665,798	13	1,000	33,299	12,582,356	12,571,857
CROSSROADS:										
M.H	1,807,104	331,069	4,789,661	83,749	12,491	0	0	0	7,024,074	6,577,945
DVS	4,272	0	7,264,279	0	197,762	0	0	0	7,466,313	7,180,073
S.A	606,971	10,169	223,454	562,985	197,619	9,115	0	0	1,610,313	1,546,109
SUB TOTAL	2,418,347	341,238	12,277,394	646,734	407,872	9,115	0	0	16,100,700	15,304,127

	STATE REVENUE	LOCAL REVENUE	FEES REVENUE	FEDERAL REVENUE	OTHER/ SALES	RETAINED EARNINGS	ONE TIME REVENUE STATE	ONE TIME REVENUE FEDERAL	TOTAL REVENUE	TOTAL Expenses
CUMBERLAND:										
M.H	3,211,604	71,600	5,397,260	158,529	120,609	141,137	0	0	9,100,739	8,965,109
DVS	297,517	54,700	8,356,108	0	188,640	47,544	0	0	8,944,509	8,590,179
S.A	1,288,739	0	535,652	929,652	6,091	117,832	0	1,984	2,879,950	2,815,884
SUB TOTAL	4,797,860	126,300	14,289,020	1,088,181	315,340	306,513	0	1,984	20,925,198	20,371,172
DANVILLE:										
M.H	4,788,694	47,129	2,708,899	95,560	54,042	338,314	0	0	8,032,638	6,580,665
DVS	564,493	339,957	4,534,822	0	71,660	967	5,000	0	5,516,899	5,189,397
S.A	968,165	196,463	140,118	1,033,427	365,444	22,602	0	0	2,726,219	3,053,371
SUB TOTAL	6,321,352	583,549	7,383,839	1,128,987	491,146	361,883	5,000	0	16,275,756	14,823,433
DICKENSON:										
M.H	775,003	75,554	665,750	57,903	15,790	2,078	5,976	0	1,598,054	1,587,030
DVS	240,548	0	623,328	0	11,232	30,356	0	0	905,464	861,371
S.A	264,784	63,023	26,386	291,148	13,642	28,766	0	0	687,749	656,022
SUB TOTAL	1,280,335	138,577	1,315,464	349,051	40,664	61,200	5,976	0	3,191,267	3,104,423
DISTRICT 19:										
M.H	4,710,749	722,868	6,466,247	174,341	0	297,968	0	0	12,372,173	12,687,393
DVS	611,795	13,540	1,793,601	0	0	0	3,000	0	2,421,936	2,187,947
S.A	1,528,865	0	85,780	1,450,573	0	428,425	0	15,000	3,508,643	2,700,214
SUB TOTAL	6,851,409	736,408	8,345,628	1,624,914	0	726,393	3,000	15,000	18,302,752	17,575,554
EASTERN SHORE:										
M.H	1,910,658	39,052	1,467,709	34,399	0	45,707	0	0	3,497,525	3,384,017
DVS	0	250,230	4,169,749	0	42,181	74,494	3,000	0	4,539,654	4,274,802
S.A	515,140	36,063	179,003	434,710	0	52,821	0	14,804	1,232,541	1,610,901
SUB TOTAL	2,425,798	325,345	5,816,461	469,109	42,181	173,022	3,000	14,804	9,269,720	9,269,720
FAIRFAX:										
M.H	16,169,621	39,135,848	8,923,147	1,466,948	0	2,157,119	0	0	67,852,683	65,912,196
DVS	0	33,986,221	7,556,357	0	0	0	0	0	41,542,578	41,542,578
S.A	3,650,509	20,867,150	798,097	4,435,329	122,251	13,397	0	0	29,886,733	29,865,863
SUB TOTAL	19,820,130	93,989,219	17,277,601	5,902,277	122,251	2,170,516	0	0	139,281,994	137,320,637
GOOCHLAND:										
M.H	1,315,756	259,236	791,617	42,234	0	0	0	0	2,408,843	2,390,945
DVS	274,342	200,120	1,040,544	0	9,288	0	0	0	1,524,294	1,490,972
S.A	346,434	56,554	9,479	273,424	0	0	0	0	685,891	670,893
SUB TOTAL	1,936,532	515,910	1,841,640	315,658	9,288	0	0	0	4,619,028	4,552,810
HAMPTON:										
М.Н	13,637,039	1,732,056	16,677,120	1,023,124	395,715	314,472	158,000	0	33,937,526	31,065,922
DVS	201,055	1,300,416	13,505,529	0	8,160	0	0	0	15,015,160	15,015,160
S.A	3,044,531	241,679	2,699,207	1,814,277	248,665	0	52,490	13,369	8,114,218	8,114,218
SUB TOTAL	16,882,625	3,274,151	32,881,856	2,837,401	652,540	314,472	210,490	13,369	57,066,904	54,195,300
HANOVER:										
M.H	1,790,879	1,657,368	1,393,288	67,025	14,319	0	0	0	4,922,879	4,866,610
DVS	128,809	2,231,868	2,027,605	0	129,227	0	1,000	0	4,518,509	4,501,703
S.A	410,110	280,295	35,027	399,394	30,141	4,766	0	10,450	1,170,183	1,153,446
SUB TOTAL	2,329,798	4,169,531	3,455,920	466,419	173,687	4,766	1,000	10,450	10,611,571	10,521,759

-	STATE REVENUE	LOCAL REVENUE	FEES REVENUE	FEDERAL REVENUE	OTHER/ SALES	RETAINED EARNINGS	ONE TIME REVENUE STATE	ONE TIME REVENUE FEDERAL	TOTAL REVENUE	TOTAL EXPENSES
HARRISONBURG:										
M.H	4,080,629	428,796	2,713,772	72,480	31,381	23,508	0	0	7,350,566	7,143,885
DVS	86,889	253,687	799,256	0	4,233	1,750	0	0	1,145,815	966,223
S.A	493,031	40,023	101,236	420,754	17,044	53,719	0	0	1,125,807	1,129,641
SUB TOTAL	4,660,549	722,506	3,614,264	493,234	52,658	78,977	0	0	9,622,188	9,239,749
HENRICO:										
M.H	5,024,554	6,831,540	4,018,368	545,238	6,842	0	0	19,736	16,446,278	14,700,545
DVS	58,564	7,390,629	4,130,044	0	350,849	0	0	0	11,930,086	10,718,045
S.A	1,073,448	565,437	816,063	1,064,966	0	9,352	0	0	3,529,266	3,254,542
SUB TOTAL	6,156,566	14,787,606	8,964,475	1,610,204	357,691	9,352	0	19,736	31,905,630	28,673,132
HIGHLANDS:										
M.H	1,801,635	228,629	10,734,063	214,637	113,692	118,719	2,100	0	13,213,475	12,580,420
DVS	295,820	100,125	1,655,767	0	2,716	25,816	0	0	2,080,244	2,002,502
S.A	716,989	206,190	230,764	464,459	5,947	65,734	0	0	1,690,083	2,113,328
SUB TOTAL	2,814,444	534,944	12,620,594	679,096	122,355	210,269	2,100	0	16,983,802	16,696,250
LOUDOUN:										
M.H	2,737,619	7,588,190	2,664,347	88,072	321,049	35,257	0	0	13,434,534	13,387,477
DVS	282,289	4,886,564	3,253,791	0	0	0	0	0	8,422,644	8,403,716
S.A	565,210	1,819,987	286,039	393,343	0	0	0	0	3,064,579	3,064,579
SUB TOTAL	3,585,118	14,294,741	6,204,177	481,415	321,049	35,257	0	0	24,921,757	24,855,772
MIDDLE PENINSULA:										
M.H	2,369,937	541,900	9,324,346	227,584	112,572	142,809	30	6,300	12,725,478	12,521,081
DVS	51,043	83,600	4,870,993	0	0	201,753	15,000	0	5,222,389	5,000,673
S.A	944,796	52	425,365	741,192	0	75,136	0	4,500	2,191,041	2,053,260
SUB TOTAL	3,365,776	625,552	14,620,704	968,776	112,572	419,698	15,030	10,800	20,138,908	19,575,014
MOUNT ROGERS:										
M.H	5,121,686	216,331	14,643,722	229,825	0	1,162,774	126,924	0	21,501,262	20,746,455
DVS	417,741	270,912	10,037,664	0	221,765	338,817	0	0	11,286,899	11,550,971
S.A	702,062	121,504	139,870	778,936	101,678	73,074	0	11,400	1,928,524	2,088,685
SUB TOTAL	6,241,489	608,747	24,821,256	1,008,761	323,443	1,574,665	126,924	11,400	34,716,685	34,386,111
NEW RIVER:										
M.H	5,198,736	246,173	16,235,335	291,918	676,937	875,701	0	10,000	23,534,800	22,891,526
DVS	2,648	200,135	5,715,184	0	23,800	0	6,000	0	5,947,767	5,943,580
S.A	1,025,981	65,116	563,038	917,609	455,319	0	0	45,194	3,072,257	3,042,257
SUB TOTAL	6,227,365	511,424	22,513,557	1,209,527	1,156,056	875,701	6,000	55,194	32,554,824	31,877,363
NORFOLK:										
M.H	7,425,157	3,851,000	3,731,812	232,829	176,182	1,971,042	0	0	17,388,022	17,723,753
DVS	523,978	0	1,381,929	0	25,963	0	9,000	0	1,940,870	1,885,262
S.A	2,084,374	0	673,455	1,827,648	251,366	47,134	0	41,500	4,925,477	3,899,099
SUB TOTAL	10,033,509	3,851,000	5,787,196	2,060,477	453,511	2,018,176	9,000	41,500	24,254,369	23,508,114
NORTHWESTERN:										
M.H	3,999,828	560,573	4,105,163	52,289	51,960	67,700	0	0	8,837,513	8,007,138
DVS	162,371	70,509	2,647,733	0	0	0	0	0	2,880,613	2,491,841
S.A	1,027,088	506,000	17,014	778,755	25,812	35,617	0	14,416	2,404,702	2,539,905
SUB TOTAL	5,189,287	1,137,082	6,769,910	831,044	77,772	103,317	0	14,416	14,122,828	13,038,884

	STATE REVENUE	LOCAL REVENUE	FEES REVENUE	FEDERAL REVENUE	OTHER/ SALES	RETAINED EARNINGS	ONE TIME REVENUE STATE	ONE TIME REVENUE FEDERAL	TOTAL REVENUE	TOTAL EXPENSES
PIEDMONT:										
M.H	2,932,986	270,600	6,119,761	132,815	191,376	202,046	0	0	9,849,584	9,468,047
DVS	97,764	36,184	4,442,521	0	0	1,000	0	0	4,577,469	4,290,429
S.A	983,100	90,086	489,645	1,035,816	68,855	11,086	0	3,679	2,682,267	2,647,002
SUB TOTAL	4,013,850	396,870	11,051,927	1,168,631	260,231	214,132	0	3,679	17,109,320	16,405,478
PLANNING DISTRICT 1	:									
M.H	2,364,008	100,701	6,151,854	104,987	376,976	210,425	0	0	9,308,951	8,136,942
DVS	22,673	180,397	1,332,163	0	304,939	109	0	0	1,840,281	1,524,561
S.A	1,094,771	31,361	80,915	663,381	705	45,070	0	0	1,916,203	2,205,527
SUB TOTAL	3,481,452	312,459	7,564,932	768,368	682,620	255,604	0	0	13,065,435	11,867,030
PORTSMOUTH:										
M.H	3,429,732	408,546	1,027,515	230,074	0	0	0	16,800	5,112,667	4,108,326
DVS	417,315	58,198	1,666,856	0	0	0	0	0	2,142,369	2,102,042
S.A	1,295,703	181,061	307,520	1,071,061	0	0	0	15,500	2,870,845	2,841,093
SUB TOTAL	5,142,750	647,805	3,001,891	1,301,135	0	0	0	32,300	10,125,881	9,051,461
PRINCE WILLIAM:										
M.H	5,906,708	6,988,170	1,688,141	151,077	289,012	179,225	0	0	15,202,333	14,947,730
DVS	6,022	3,780,221	1,105,628	0	0	0	0	0	4,891,871	4,891,871
S.A	1,168,944	2,004,635	115,500	1,109,699	50,044	0	0	49,179	4,498,001	4,458,001
SUB TOTAL	7,081,674	12,773,026	2,909,269	1,260,776	339,056	179,225	0	49,179	24,592,205	24,297,602
RAPPAHANNOCK AREA	A :									
M.H	5,384,225	582,878	4,946,504	167,900	166,023	257,300	0	0	11,504,830	10,235,467
DVS	4,272	0	10,326,059	0	221,072	0	0	0	10,551,403	10,551,403
S.A	1,170,527	256,705	598,412	1,059,556	1,900	203,220	0	0	3,290,320	3,081,567
SUB TOTAL	6,559,024	839,583	15,870,975	1,227,456	388,995	460,520	0	0	25,346,553	23,868,437
RAPPAHANNOCK-RAP										
M.H	2,679,019	253,134	2,542,557	292,625	23,249	49,400	0	0	5,839,984	5,610,578
DVS	0	300,454	4,639,499	0	223,073	0	0	0	5,163,026	5,301,086
S.A	1,383,372	5,091	388,206	662,044	0	0	0	985	2,439,698	2,271,038
SUB TOTAL	4,062,391	558,679	7,570,262	954,669	246,322	49,400	0	985	13,442,708	13,182,702
REGION TEN:										
M.H	5,136,735	832,205	14,568,176	688,258	250,397	101,744	0	0	21,577,515	21,136,112
DVS	123,821	406,483	6,882,432	0	9,020	0	3,000	0	7,424,756	7,394,855
S.A	1,309,771	129,966	255,342	1,105,410	656,172	26,042	0 000	19,993	3,502,696	3,428,412
SUB TOTAL	6,570,327	1,368,654	21,705,950	1,793,668	915,589	127,786	3,000	19,993	32,504,967	31,959,379
RICHMOND:										
M.H	11,204,567	967,152	16,868,897	769,469	0	863,898	0	0	30,673,983	27,849,838
DVS	1,301,489	393,336	2,871,390	0	0	0	10,000	0	4,576,215	4,296,875
S.A	2,548,129	383,237	440,561	4,070,724	1,534,842	232,119	0	34,697	9,244,309	8,300,028
SUB TOTAL	15,054,185	1,743,725	20,180,848	4,840,193	1,534,842	1,096,017	10,000	34,697	44,494,507	40,446,741
ROCKBRIDGE:				•,				.		
M.H	1,588,115	115,675	1,623,929	84,676	5,052	30,035	0	21,350	3,468,832	3,334,129
DVS	20,690	111,306	2,888,267	2,458	18,799	2,000	0	0	3,043,520	3,005,022
S.A	279,912	40,719	40,753	421,237	73,825	81,315	0	04.050	937,761	897,088
SUB TOTAL	1,888,717	267,700	4,552,949	508,371	97,676	113,350	0	21,350	7,450,113	7,236,239

<u>-</u>	STATE REVENUE	LOCAL REVENUE	FEES REVENUE	FEDERAL REVENUE	OTHER/ SALES	RETAINED EARNINGS	ONE TIME REVENUE STATE	ONE TIME REVENUE FEDERAL	TOTAL Revenue	TOTAL Expenses
SOUTHSIDE:										
M.H	2,478,263	106,748	3,126,964	34,849	3,383	103,575	0	0	5,853,782	5,505,969
DVS	204,913	115,425	4,702,067	0,040	0,000	0	0	0	5,022,405	5,483,931
S.A	507,920	34,014	10,204	483,812	38,301	0	0	1,007	1,075,258	920,379
SUB TOTAL	3,191,096	256,187	7,839,235	518,661	41,684	103,575	0	1,007	11,951,445	11,910,279
VALLEY										
M.H	4,667,015	587,278	4,293,137	149,588	77,965	23,700	0	0	9,798,683	11,524,251
DVS	51,222	25,449	6,858,905	0	14,717	0	3,000	0	6,953,293	7,550,819
S.A	1,044,254	61,000	332,062	822,815	40,006	0	0	345	2,300,482	2,622,994
SUB TOTAL	5,762,491	673,727	11,484,104	972,403	132,688	23,700	3,000	345	19,052,458	21,698,064
VA BEACH:										
M.H	6,367,170	776,269	5,162,471	472,920	0	0	0	0	12,778,830	12,778,830
DVS	810,477	90,053	15,078,853	0	0	0	0	0	15,979,383	15,979,383
S.A	2,175,284	172,891	249,965	1,902,358	0	0	0	1,184	4,501,682	4,501,682
SUB TOTAL	9,352,931	1,039,213	20,491,289	2,375,278	0	0	0	1,184	33,259,895	33,259,895
WESTERN TIDEWATER										
M.H	2,461,655	544,741	5,639,001	114,586	0	779,859	0	0	9,539,842	9,668,282
DVS	348,718	2,748	9,086,591	0	30,470	0	0	0	9,468,527	9,237,050
S.A	778,343	238	151,106	601,362	46,879	30,383	0	0	1,608,311	1,608,311
SUB TOTAL	3,588,716	547,727	14,876,698	715,948	77,349	810,242	0	0	20,616,680	20,513,643
TOTAL ALICODA										
TOTAL all CSBs TOTAL M.H	180,271,513	101,594,106	234,138,489	11,006,256	5,560,259	12,998,836	293,030	121,686	545,984,175	525,561,797
TOTAL DVS	9,383,954	73,433,221	193,235,633	2,458	2,670,810	729,226	93,000	121,000	279,548,302	275,772,416
TOTAL S.A	46,627,210	37,550,461	13,849,259	42,309,053	4,893,705	2,326,681	52,490	397,990	148,006,849	142,993,961
TOTAL	236,282,677	212,577,788	441,223,381	53,317,767	13,124,774	16,054,743	438,520	519,676	973,539,326	944,328,174
% to Total	24.27%	21.84%	45.32%	5.48%	1.35%	1.65%	0.05%	0.1%	100.00%	311,020,111

Fees are recorded in Program Area where they are collected, not in Program Area to where they may have been transferred

Source: FY11 End of Year Reports from CSBs dated 10/6/11

<u>ACKNOWLEDGEMENTS</u>

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